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Chairman Babin, Ranking Member Lofgren, Subcommittee Chairman Franklin, Sub-committee Ranking Member Amo, and Members of the Committee,

Thank you for holding this very timely and important hearing, and for the opportunity to provide one perspective on the future of ocean technology. I am very excited to be here today to represent the Oceaneering International team and to share a seat at this table with some truly incredible co-panelists. All of our goals are aligned to maintain and even enhance the United States' technology leadership position. In my career, I have personally witnessed the ability for strong public/private partnerships to accelerate innovation and I urge the subcommittee to stay committed to a strong process to unleash this American super-power.

Oceaneering has spent over 60 years pioneering ocean exploration through advanced subsea robotics and remote operations. From our roots in commercial diving to developing atmospheric diving suits and ultimately advancing into deep-sea robotics, our evolution has led to the creation of the world's largest fleet of work-class Remotely Operated Vehicles (ROVs). Our capabilities have been proven in high-profile missions, including deep-sea recoveries of spacecraft, historic shipwreck surveys, and commercial aircraft retrievals. These achievements underscore Oceaneering's ability to solve complex challenges in the most demanding environments.

Oceaneering is driving the future of maritime operations through remote, resident and autonomous systems that improve safety, and reduce operational costs, and environmental impacts. Our investment in remote operations, resident ROVs, and autonomous vehicles is transforming how offshore work is performed and directly contributing to industry-wide safety and sustainability efforts. By reducing the need for large, crewed vessels and optimizing offshore operations, we are improving safety, significantly cutting fuel consumption and CO_2 emissions while onshoring many traditionally offshore jobs.

- Our resident ROV systems and USVs are already helping operators **reduce offshore vessel days**, translating into measurable safety improvements and CO_2 reductions.
- The **Liberty E-ROV**, an all-electric, battery-powered resident ROV, has demonstrated a substantial reduction in fuel consumption when compared to traditional vessel-supported ROVs. Our customer, Equinor's data has shown that transitioning to resident and remote ROV operations can achieve emissions reductions of up to **40% per project** and contribute significantly to safer operations.
- The **Freedom AUV** and long-duration autonomous inspection capabilities are furthering this impact by enabling data collection and asset monitoring without the need for continuous vessel support.

- **Electrification is the next step** in advancing sustainable offshore operations. Oceaneering is committed to increasing the electrification of subsea systems, reducing reliance on hydraulic power, and further minimizing carbon footprints across offshore energy projects.

  These innovations align with global industry goals to decarbonize offshore energy production while improving operational efficiency and subsea asset integrity.

The **dual-use nature of our technologies** is particularly important. Innovations originally developed for commercial remote operations, such as our **Onshore Remote Operations Center (OROC)**, are now being adopted by the **U.S. Navy** and have the potential to support agencies like **NOAA** in remotely operating bathymetric survey fleets of USVs. Public-private partnerships like these are key to advancing ocean exploration while improving operational efficiency.

As part of this effort, **Scripps Institution of Oceanography**—a leading research organization and co-panelist at this hearing—serves as a key player in driving ocean technology innovation. Expanding collaborations with research institutions like Scripps and the **Woods Hole Oceanographic Institution** will be crucial in advancing sustainable ocean exploration. National Science Foundation funding also plays a critical role in supporting the core technology research that leads to advances in USVs, AUVs, and ROVs, ultimately enabling breakthroughs in ocean technology deployment.

With robust commercial partnerships and government collaboration, we can continue to expand our understanding of the ocean and achieve new breakthroughs in rapid, safe, sustainable technology innovation and ocean exploration.

Chairman Franklin, I look forward to an engaging discussion with you and the committee and welcome any questions on how Oceaneering can contribute to the future of ocean technology.